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GURU HOSPITAL

NEW CANCER TREATMENT WITH NEW TECHNOLOGY

Pandikovil Ring Road, Madurai

DAY WATCH @ Hospital

AGENDA

Guru Hospital
REACHING THE UNREACHED
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- How the hospital owner should be ?
- Quality care
- Quality control
- Hospital planner
- Staff how to manage?
- Building
- Finance
- Branding
- Analysis
 - Be positive



This Presentation is designed

- Mid-Sized Hospitals (30-100 Bedded)
- Hospital owner is the practicing doctor



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ULTIMATE AIM



- Quality Care
- Patient satisfaction
- Positive Finance Balance
- Reputation







HOW - HOSPITAL OWNER SHOULD BE?



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HOW HOSPITAL OWNER SHOULD BE?



- Professional Doctor
- CEO / Admin Head
- Finance Planner / Auditor
- Marketing Manager / Analyzer
- Public Relation Officer

"Owners are not replaced by anyone
As a investor, he should be the multi tasking"

HOW TO CHOOSE WORK?









CAN BE REPLACE WITH SOME ONE



Professional Work	Selectively	
CEO / Admin Head	NO	
Finance - Planner / Auditor	NO	
Marketing Manager / Analyzer	NO	
Public Relation Officer	NO	



REPLACE SELECTIVELY



		ł	
OP consultation	10 %		
Surgery / Procedure	80 %		
Ward Rounds	60 %		





Nobody is too busy, it's just a matter of priorities.



Don't be busy. Be productive.

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TIME MANAGEMENT



Don't mix

CLINICAL WORK

WITH

ADMIN WORK









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ADMIN WORK Vs CLINICAL WORK



Admin work:

- Don't allow in OP consultation
- Admin room should not be in OPD area
- Should be in corporate office near by hospital



QUALITY CARE



INTEGRATED TEAM CREATION





CHALLENGES

Guru Hospital
REACHING THE UNREACHED
உன்னால் முடியும்

- Average / Sub standard intellectual Staffs
- Sudden drop out of Man power
- Lack of time for training

SOLUTION



- SOP System and Protocol development
- Trainer

Create the system based on

- specialty we are treating.
- No. of beds
- Availability of staffs

Define Job responsibilities to the post not for individual staff.



STAFFING PATTERN

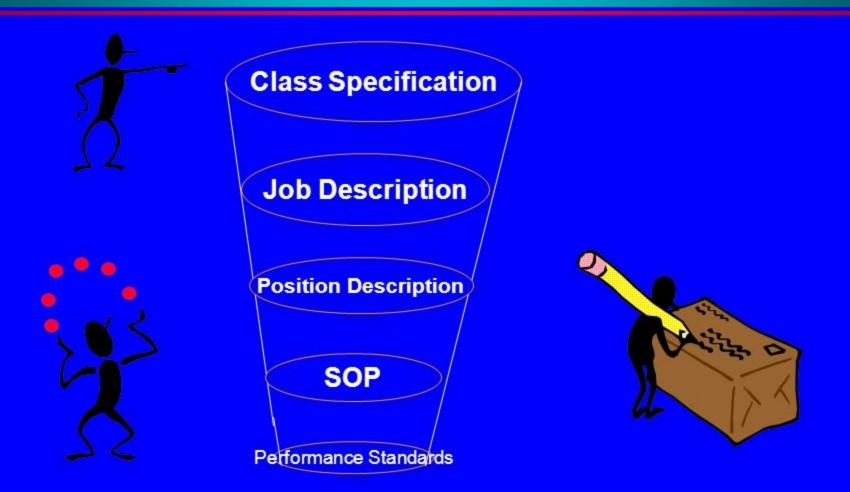
CLINICAL STAFF	SUPPORIVE STAFF
OP Manager Admission / Discharge Counselor	CEO / Admin Front Office / Registration
Head Nurse	Purchase Manager
Ward Manager	Material / Store Manager
	Accountant
	Maintenance Supervisor
	Pharmacy Manager
	Biomedical Engineer

JOB RESPONSIBILITY & GUIDELINES IN SOP GUILLE



- Status on Organogram
- Timing
- Pattern of work
- Registers and documentation
- Reporting

Other Ways of Describing Job Facts



CONSTANT TRAINING & REVIEW

Guru Hospital
REACHING THE UNREACHED
உன்னால் முடியும்

- Training regarding the nature of work
- Periodical Review the staffs with report



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TRAINER



He should be a person

- Long term experience in hospital management
- He should understand the difficulty of staffs.
- Who should know all the duties and responsibilities of all staffs and all department
- Bridge between the owner and staffs



MAINTAIN REGISTERS AS PER NABH STANDARD

DAILY REGISTER	ATTENDANCE REGISTER - DR
	ATTENDANCE REGISTER - STAFF
	EMPLOYEE REVIEW REGISTER
	BIOMEDICAL EQUIPMENT MAINTENANCE REGISTER
	NON BIOMEDICAL EQUIPMENT MAINTENANCE
	REGISTER
	ALL REGISTER ENTRY VERIFICATION REGISTER
TRANSPORT -	VEHICLE MAINTENANCE - INNOVA
VEHICLE	
	VEHICLE MAINTENANCE - HONDA CITY
	VEHICLE MAINTENANCE - AMBULANCE
	VEHICLE MAINTENANCE - EECO
FRONT OFFICE	NEW OP REG
	REVIEW OP
	CASH VOUCHER
	PHARMACY BILL ENTRY
	MANNUAL BILL BOOK
	IP REGISTER
	ACCONTS REGISTER
	OUT GOING CALL REGISTER
	INCOMING CALL REGISTER
	INCOMING COURIER
	DESPATCH REGISTER
	HAND OVER REGISTER
	PETROL ALLOWANCE
RADIOTHERAPY	DAILY TREATMENT REG
	INVENTERY REGISTER

ОТ	OT LIST REGISTER
	OT PROCEDURE REGISTER
	PROCEDURE RESCHEDULING REGISTER
	ANESTHESIA RELATED ADVERSE EVENT REG
	MODIFICATION OF ANESTHESIA REG
	FUMIGATION REGISTER
	AUTO CLAVE REG
	AUTOCLAVE RECAL REG
	E.T.O REG
	INVENTERY REGISTER
	NARCOTIC DRUG REG
	OT WASH STATUS REGISTER
	CULTURE REPORT REG
	HUMIDITY & TEMPERATURE REGISTER
	ENDOSCOPIC REG
	OT Drug Register
	O2 MONITORING REGISTER
IVF OT	ET REG
	OR REG
	AUTOCLAVE REGISTER
	OT WASH STATUS REGISTER
	IUI REGISTER
	INVENTERY REGISTER
	FUMIGATION REGISTER
	CULTURE REPORT REG
	HUMIDITY & TEMPERATURE REGISTER

MAINTAIN REGISTERS AS PER NABH STANDARD

Labour ward	LABOUR REGISTER
	INVENTERY REGISTER
PHARMACY	NARCOTIC DESPATCH REG
	LOCAL PURCHASE REGISTER
	STOCK REGISTER
	SHORT EXPIRY AND NON MOVING REGISTER
	RECAL REG
	ADR REG
	HUMIDITY & TEMPERATURE REGISTER
	OT BILL FILE
	DRUG SHEDULE
	HAND OVER REG
	OT STOCK ADJUSTMENT REGISTER
	Purchase Order
	GENERAL INVENTERY REGISTER
	Sales Register
LAB	QUALITY CONTROL
	NOMINAL REG SIR OP
	NOMINAL REG MAMOP
	HUMIDITY & TEMPERATURE REGISTER
	LAB CRITICAL VALUE REGISTER
	GENERAL INVENTERY REGISTER
	MICROBILOGY REG
	PATHOLGY REG
	OUT SOURCING REG
	BLOOD BANK REG
	CROSS MATCHING REGISTER
	BLOOD STORAGE TEMPOERATURE REGISTER
	HAND OVER REGISTER
	Critical Value register

X-RAY	X-RAY CRITICAL VALUE REGISTER
	X-RAY REGISTER
ECG	ECG REGISTER
OP / Scan	NOMINAL REG
	OP REGISTER
	INVENTORY REGISTER
	REFERRAL OUTGOING REGISTER
	NEW OP
	INJECTION REGISTER
	SCAN REGISTER
	USG -TAT register
	ECHS REGISTER
	L & W CONSTRUCTION
	REFFERAL REG
	Hand Over Register
ICU	NOMINAL REG
	GENERAL INVENTERY
	SURGICAL SITE INFECTION REGISTER
	Catheter Associated UTI - Register
	VENTILATOR ASSOCIATED PNEMONIA REG
	Centralised Line Associated Blood Stream Infection -
	Register
	ADVERSE EVENT REGISTER
	FUMIGATION REGISTER
	BLOOD TRANSFUTION REGISTER
	NEEDLE STICK INJURY REPORT REGISTER
	HUMIDITY & TEMPERATURE REGISTER
	HAND OVER REGISTER
	SUGAR STRIP REGISTER
	Emergency Drug Register
	Doctor instruction register
	LABOUR MEDICINE INVENTERY REGISTER

MAINTAIN REGISTERS AS PER NABH STANDARD

IP	NOMINAL REGISTER
	DAILY AUDITING AND REPORT INFECTION CONTROL REGISTER
	DISCHARGE SUMMARY GIVING REGISTER
	CASE SHEET RETURN REGISTER
	CHEMOTHERAPY REG
	DRESSING REG
	Diet Nominal
	HAND OVER REGISTER
	Doctor Instructions register
	HEAD NURSE HAND OVER/TAKEN OVER REGISTER
	DUTY DOCTOR HAND OVER/TAKEN OVER REGISTER
CASUALTY	AR REGISTER
	TRAUMA MLC REGISTER
	EMRERGENCY REG
	ADMISSION NOMINAL REG
	HAND OVER REGISTER
	GENERAL INVENTERY REGISTER
	MEDICINE INVENTERY REGISTER
	HUMIDITY & TEMPERATURE REGISTER
	SUGAR STRIP REGISTER
	Doctor Instructions register
MRD	NOMINAL REGISTER
	DEATH REG
	BIRTH REG
	NEW OP REG
	DISCHARGE REG

BIOMEDICAL	EQUIPMENT REGISTER
	BME COMPLAINT REGISTER
	SERVICE REGISTER (IF ANY COMPLAINT)
HOUSEKEEDING	HOUSE KEEPING ATTENDANCE REGISTER
HOUSEKEEPING	
	BIO MEDICAL WASTE MONITORING REGISTER
	PEST CONTROL MONITORING REGISTER
MAINTENANCE	Generator Register
IVIAIIVIEIVAIVOL	
	EMERGENCY PORTABLE OXYGEN MONITORING REGISTER
	GENERAL TOILET CLEANING REGISTER
	LINEN REG
	HOSPITAL COMPLAINT REGISTER
	Water Tank Cleaning Register
	Medical Gas register
HR	Training Register



 Department HOD's Sending Daily report Through SMS & Mail for Prescribed method.

REPORT BY SMS



VEHICLE	
	No of Km = (Starting KM - Closeing KM)
	next service km
	Cleaning time
	Complaints
	Driver leave status-tmw
NIGHT MANAGER	
	NO OF ROOM LOCKED
	LATE COMERS DETAILS
	NO OF DISCHARGE PATIENT REMOVED FROM HIS
	NAME OF THE PT INJ & TAP NOT GIVEN PROPARLY
	NAME OF THE PT BED SHEET NOT CHENGED
	NAME OF THE PT BILLING CHART NOT ENTERD
	PATIENT COMPLAINT

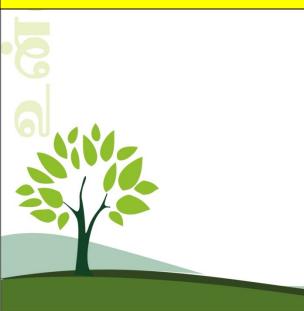
REPORT BY MAIL

REPORT		REPORT BY MAIL	
Sl.No	Work	Time	Responsible Person
1	Linen Change	7:00 AM - 8:00 AM	Miss.Rajeswari
2	Waste Burning	9:30 AM	Mrs.Pingala Devi
3	Fountain Motor ON	10:00 AM	Mr.Shanmugam
4	Reception Screen	11:00 AM	Mr.Shanmugam
5	Fountain Motor OFF	1:00 PM	Mr.Shanmugam
6	Garden Watering	12:00 PM - 6:00 PM	Mr.Muthusiva
7	Housekeeping Special	5:00 PM	Mrs.Pingala Devi
	Work		
8	Lights ON	6:00 PM	Mr.Shanmugam
	T 61 61 4		100
	In-Charge Signature		A.O Signature
			i .

TEAMWORK



QUALITY CONTROL



QUALITY CONTROL



- Infection control team
- Culture tests (OT, ICU) and Water testes
- Periodical calibration of equipments
- Reviewing the Incidence & events
- Hygiene and healing environment





HOSPITAL PLANNER



HOSPITAL CALANDER

Guru	Hospital
	THE UNREACHED O O O O O O O O O O O O O

Due Date	Particulars
1st	House Rent - Dr.BK Father House
1st	Electricity Charges (Hospital, Dr's House & Gents Hostel & Dr's Mother
	House)
	House - Feb, April, June, Aug, Oct & Dec
1st	LIC
1st	Garden Chemicals Maintenance
1st	Airtel CUG
5th	Airtel Dish - Dr's House(Hall)(3018955181)
10th	Clear Medi Payment
10th	Nephro Plus
10th	Modem - Dr.SGB (No 8056749768)
10th	Dr's House Rent
15th	Internet Bill
15th	TATA Docomo Land Line Bill
15th	Gents Hostel Rent
15th	Airtel Dish - Dr's House(Room)(3021289541)
20th	HDFC EMI
	Airtel Ipad (Prepaid No 7397163570)



STAFF - HOW TO MANAGE?



CONCEPT OF PHYSICAL ATTENDANCE TO FUNCTIONAL ATTENDANCE



- Physical Presence
- Uniform & ID Card
- Daily reporting
- Punctuality in Biometric

SALARY



- 60 % constant
- 40 % variable

Based on his performance – Incentive

- Over time
- Fine & Penalty



HOW TO RETAIN THE DESERVING STAFFS



- Care the employee as you family
- Fulfill the needs
- Timely appreciation
- Attractive salaries
- Incentives
- Right job for the right person











COMMUNICATION GAP







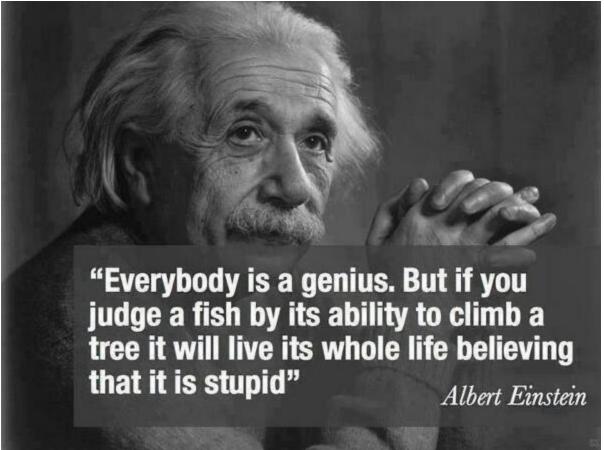




CCTV SURVEILLANCE









BUILDING



ELECTRICAL - UPS



Since hospital is loaded with Costlier Biomedical / Electronic equipment it should be safe guarded.

Online UPS:

Since sudden cut-off of the power supply can cause damage to the equipments, All kind of supply to equipments only through the UPS. (No Direct power supply)

All equipment should be provided UPS and RAW Power Plug points.

ELECTRICAL -STABILIZERS







To avoid equipment damage by voltage flexuation, the stabilizer to be incorporated in all equipment - line to be passed through the stabilizer. – It will provide constant 240 V.



NON ELECTRICAL LINES



- CCTC Camera
- Cable Tv
- •Intercom
- •LAN
- Speaker wiring

BIOMEDICAL STORAGE











FINANCE



HOW CAN ACHIEVE ECONOMIC Guru Hospital SUCCESS IN THIS SCENARIO உன்னால் முடியும் **INCOME Nowadays** insurance **ECONOMIC** companies dictate Construction cost, Material cost, the fees **SUCCESS** Disposables cost **Equal / Decreased** staff salaries **GST EXPENSE**

FINANCIAL BALANCE



- Comparing with 10 years back the cost of all the things 10 times increased
- But in Mid sized Hospitals past 30 years no change in billing



To make the hospital viable – positive financial balance

- To provide quality of care
- Standard equipments
- Attractive infrastructure

Collect the bills like a corporate hospital

Tie-Up with all TPA and Insurance to avoid patient drop-out





COST CUT

- Don't purchase high cost equipments with all specifications choose based on needs.
- Power consumption Inverter AC & LED lights
- Don't keep unskilled / Unreliable persons
- ABC analysis on Pharmacy purchase



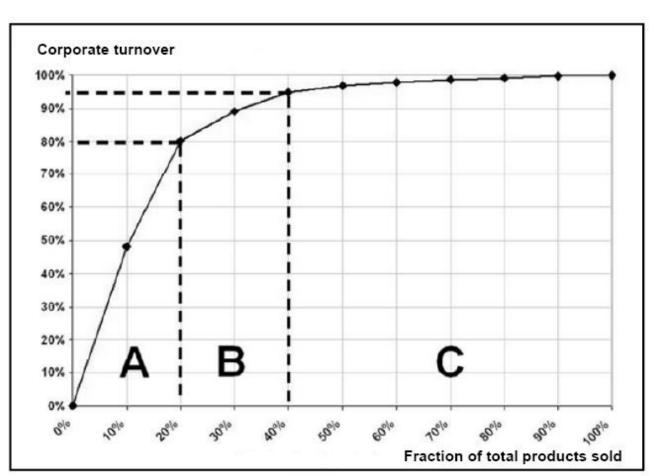
ABC ANALYSIS



O OT OTTOS / IDEA HEID					
De btors List 2010					
Name of Debtor	Number	Turnover	Percentage	Sum of %	
Name K	5432	\$7.885.443,00	49,75%		^
Name I	7654	\$4.532.342,00	28,59%	78,34%	Α
Name A	1234	\$982.347,00	6,20%		
Name E	5678	\$869.495,00	5,49%		D
Name J	6543	\$654.335,00	4,13%		В
Name L	4321	\$567.832,00	3,58%	19,39%	
Name C	3456	\$234.923,00	1,48%		
Name G	9876	\$47.345,00	0,30%		
Name H	8765	\$34.536,00	0,22%		
Name D	4567	\$29.379,00	0,19%		
Name F	6789	\$7.455,00	0,05%		
Name B	2345	\$2.397,00	0,02%		
Name M	8921	\$2.345,00	0,01%	2,26%	
		\$15.850.174,00	100%	100%	

ABC ANALYSIS



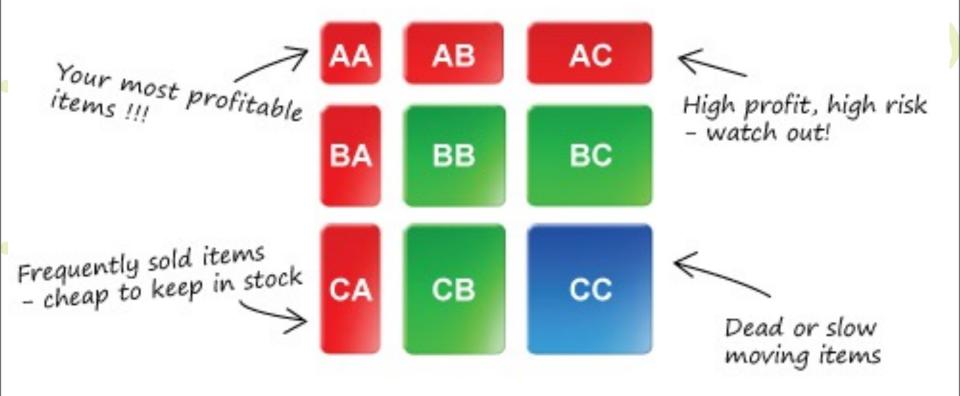




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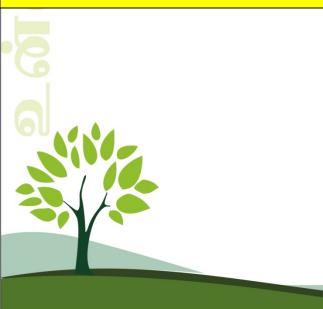
ABC ANALYSIS







BRANDING



TO EXPOSE YOURSELF



Social media





BRANDING



- Utilize Social media
- Cash less branding
 - WhatsApp Group for hospital
 - Facebook
 - YouTube
 - Blog
- Online Marketing is economical
- Don't expense on public hoardings



ANALYSIS



CLINICAL, OPERATING AND FINANCIAL METRICS

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Financial: Cost per bed

Revenue per bed

Avg Revenue per patient

Clinical: Mortality Rate

IP conversion

OP to Procedure conversion

Infection Rate

Operating: Occupancy Rate

Manpower per occupied bed

Material cost

Procedure volumes

Waiting time for Patients



BE POSITIVE



UPDATE YOURSELF



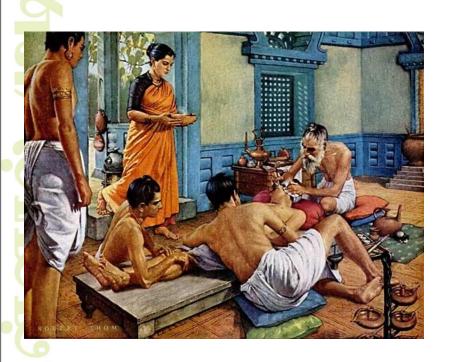






UPDATE YOURSELF









UPDATE YOURSELF

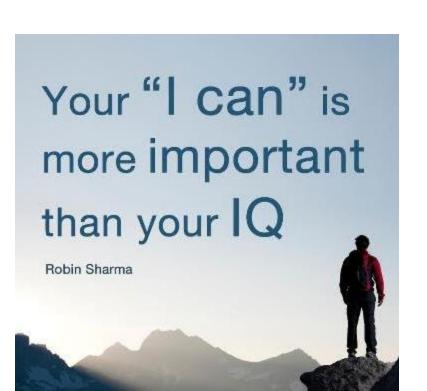


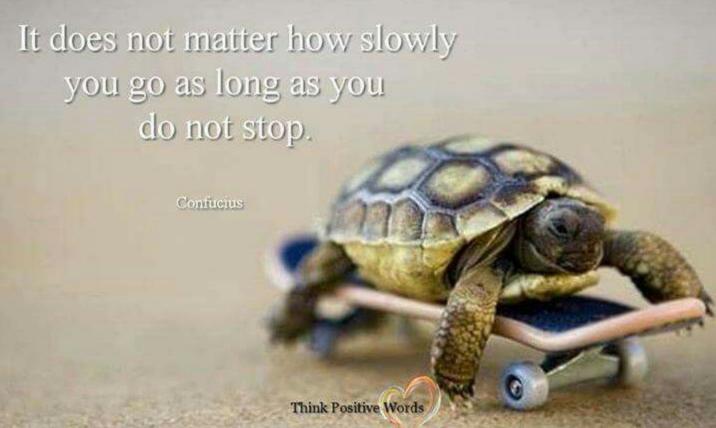




Hospital

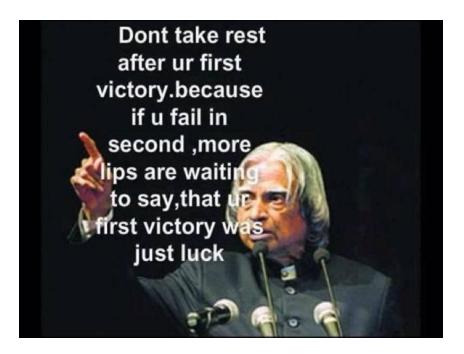
reaching the unreached உள்ளால் முடியும்











A P J Abdul Kalam









FAMILY FIRST. WORK NEXT.

because, there's no replacement for a family lost.

facebook.com / thevquote



THANK YOU





